

TRIP REPORT

POLICING/COMMUNITY DEVELOPMENT TECHNICAL VISIT

Canada, October 19th – November 8th, 2003

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World Fisheries Trust

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Objectives

- Facilitate exchange of experiences on community policing, fisheries management, gender equity, community development, and environmental restoration between appropriate Brazilian and Canadian partners.
- Create a core, well-bonded and committed multi-stakeholder Brazilian project team to assist in implementing the project in Brazil.
- Build, in a participatory manner, an initial strategy for implementing the project in Brazil – including the initiation and refinement of a management structure.

Participants

Dra. Maria Inês Rauter Mancuso, Professor, UFSCar Nucleo de Pesquisa e Comunicação, and Project leader and coordinator in Brazil;

Dra. Ana Thé, UFSCar associate, Executive Secretary for project in Brazil.

Raimundo Marques, President, Federation of Artisanal Fishers, MG – co-coordinator of project in Brazil.

Barbara Johnsen, Secretary of the Environment, Três Marias, Minas Gerais;

Marcelo Coutinho Amarante, Head, Fisheries Department, Instituto Estadual de Florestas, Minas Gerais;

Capt. Arley Ferreira, Policy Head for Environmental Policing, Military Police of Minas Gerais, Belo Horizonte, Minas Gerais;

Dr. Hugo Godinho, Professor, PUC University, Belo Horizonte, MG.

Agenda

Oct. 17-22: Ottawa, Ont.

- CIDA Lessons Learned Symposium (see report of Brian Harvey on this activity)

Oct. 23: Vancouver and Sidney, B.C.

- Vancouver Aquarium
- LGL Environmental Associates

Oct. 24: - Victoria

- Native Friendship Centre, Victoria, B.C.
- Hartland Rd. Landfill
- CRD Environmental Services

- BC Fisheries
- Archipelago Marine Services

Oct. 25 – Victoria

- Goldstream Community Salmon Hatchery
- Fishermen's Wharf: Direct fishery sales

Oct. 26 – Victoria – open

Oct. 27 – Victoria

- Dispute resolution presentation and workshop
- Project planning meeting

Oct. 28 – Victoria

- DFO – Victoria
- Seaquaria in Schools and SeaChange Society
- Mike Miles and Associates (habitat restoration)

Oct. 29 – Victoria and Nanaimo

- Project planning meeting
- DFO – Nanaimo

Oct. 30 – Nanaimo and Qualicum Beach

- Gordon Hartmann Associates (habitat restoration)
- Qualicum Salmon hatchery
- West Coast Aquatic Management Board

Oct. 31 – Vancouver

- DFO fisheries enforcement workshop and field trip
- Georgia Strait Fisheries Museum

Nov. 1 – Victoria

- East Burnside Community Association
- Group dinner

Nov 2 – Victoria

- Hugo departure
- Project planning meeting

Nov. 3 – Vancouver

- Philippine Women's Centre
- Eastside Community Centre
- UBC - Gender equity discussion
- Community Gardens and Environmental Youth

Nov. 4 – Vancouver and Nanaimo

- De-briefing
- all except Arley depart
- Nanaimo RCMP & Native Fisheries Guardian Program; Restorative Justice

Nov. 5 – Victoria

- WestWind SeaLab Supplies
- WFT Victoria wrap-up

Nov. 6 – 8 Calgary

- Calgary Police Service

Visit highlights

CIDA Lessons Learned Symposium: (Oct. 17-22, Ottawa, Ont.)

Outline

- interaction with CIDA and ABC personnel, as well as with participants of other projects
- participation in round-table discussions on operational issues and strategies for CIDA projects in Brazil

Participation

- Inês, Ana, Barbara, Hugo and Evoy Zaniboni (UFSC – from previous project)
- Raimundo, Marcelo, and Arley for the last days;

- WFT: Brian Harvey

Outcomes

- much-needed Brazilian partner familiarity with CIDA and ABC mandates, goals and strategies through the TT framework

Follow-up

- Brazilian partner report to Louis Verret
- summary of contacts

Vancouver Public Aquarium (Oct. 23)

Outline

- behind-the-scenes technical tour of aquarium structure, animal husbandry, and the evolution of display design;
- familiarization with Canadian aquatic ecosystems and fisheries;
- discussion of environmental education and conservation strategies and the aquarium's role in society, including web-based awareness;

Outcomes

- better understanding of Canadian fisheries
- new appreciation of potential of public aquaria in conservation and public education
- better understanding of opportunities for web-based awareness
- initiation of networking on public awareness

Participation

- whole Brazilian team
- hosted by Lee Newman (Curator, tropical gallery) and Catherine Po (Education Coordinator);
- WFT: Brian Harvey and Yogi Carolsfeld

Follow-up

- WFT and partners providing regular project stories to Vancouver Aquarium AquaNews website to raise project profile

LGL Environmental Associates (Oct. 23)

Outline

- presentation of development and characterization of First Nations fisheries co-management in the Skeena River (B.C.)
- discussion of community co-management and stock assessment as exemplified by sturgeon in the lower Fraser River.
- discussion of fisheries management alternatives in BC

Outcomes

- awareness of the use of tagging in stock assessment
- awareness of successful multi-stakeholder fisheries plans
- understanding of role of radiotelemetry in fisheries management

Participation

- whole Brazilian team
- hosted by Karl English, Vice-president of Operations, LGL
- WFT: Brian Harvey and Yogi Carolsfeld

Follow-up

- arrange participation in upcoming LGL-hosted review of BC fisheries management
- work out LGL participation in fisheries stock assessment

Native Friendship Centre, Victoria, B.C. (Oct. 24)

Outline

- tour of provincially and federally funded education and awareness/resource centre for B.C. aboriginal people
- exposure to proven strategies for dealing with social problems that are also found in Sao Francisco fishing communities, including programs for health counselling and targeted education

Participants

- Inês, Ana, Marcelo and Arley of the Brazilian team;
- WFT: Brian Harvey and Carmen Ross

Outcomes

- appreciation of similarities in some social problems in fishing communities and First Nations, including exclusion and lack of opportunities
- gathering of specific examples of Canadian strategies, especially for increasing literacy

Follow-up

- Brazilian team to initiate further requests for additional details of programs

Hartland Rd. landfill (Oct. 24)

Outline

- tour of a modern sanitary land fill with gas recovery for electrical generation; discussion of all aspects leading to its development and maintenance
- discussion of community liaison and education contributing to responsible garbage management and litter control
- demonstration and discussion of recycling programs

Participants

- Barbara and Raimundo of the Brazilian team
- Hosted by Nigel Lomas, Assistant Superintendent (nlomas@crd.bc.ca; 250-727-3331)
- WFT: Yogi Carolsfeld

Outcomes

- increased appreciation of garbage management strategies, particularly the value of education and especially the need for long-term in-class every-day initiatives in contrast to short intensive interventions
- appreciation for the need to “lead by example” to gain public support for resolving garbage problems
- appreciation that recycling programs need public support to be established, as they are not automatically revenue generating.

Follow-up

- use CRD models for education programs
- approach BC Hydro for gas-recovery programs in Brazil as green credits

CRD Environmental Services (Oct. 24)

Outline

- informal lunch meeting to expose Brazilian partners to an integrated municipal strategy for managing environmental issues in the City of Victoria

Participants

- Inês, Ana, Marcelo and Arley of the Brazilian team;
- hosted by Laura Taylor, operations manager for environmental services at the Capital Regional District;
- WFT: Brian Harvey and Carmen Ross

Outcomes

- partner exposure to Canadian strategies for enforcement of environmental infractions, including cooperation with other agencies and levels of jurisdiction (Province, federal government, police)

Follow-up

- to be initiated from Brazilian partners

BC Ministry of Fisheries (Oct. 24)

Outline

- presentation by Dr. Alan Castledine on Provincial/Federal jurisdictions for fisheries and aquaculture
- discussion on conflicts
- discussion on different management strategies used for fisheries

Participants

- whole Brazilian team
- hosted by Dr. Alan Castledine, Senior Aquaculture Development Officer
- WFT: Brian Harvey, Carmen Ross and Yogi Carolsfeld

Outcomes

- overview understanding of interactions between fisheries and aquaculture on the Canadian Pacific coast, overlapping federal and provincial jurisdictions, and parallels and differences with Brazilian situation

Follow-up

- forward aquaculture approval process to Marcelo

- set up an opportunity for IBAMA personnel to receive similar exposure

Archipelago Marine Services (Oct. 24)

Outline

- presentations on habitat mapping and evaluation processes, participatory fisheries monitoring programs, and remote fisheries observer technology.

Participants

- whole Brazilian team
- hosted by: Brian Emmett, Shawn Stebbens, and Howard McElderry (Partners)
- WFT: Yogi Carolsfeld

Outcomes

- overview of Canadian experiences with using fishermen to participate in data collection
- role of fisheries data in management
- approaches for environmental mapping and value assessment

Follow-up

- incorporate Archipelago in development of fisheries monitoring program

Goldstream community salmon hatchery (Oct. 25)

Outline

- tour of volunteer-run hatchery facility and adjacent river system
- participation in broodstock capture
- discussion of hatchery role and community participation
- discussion of arrangements with native groups

Participants

- whole Brazilian team
- hosted by Peter McCully
- WFT: Yogi Carolsfeld

Outcomes

- appreciation of salmon life cycle

- appreciation of potential for community involvement and dispute resolution in fisheries management and restoration
- understanding of salmon hatchery processes and fry tagging procedures

Follow-up

- build Peter into appropriate Brazilian activities

Fishermen's Wharf: Direct fishery sales (Oct. 25)

Outline

- purchase of value-added fisheries products directly from fishing boat
- discussion with fisherman and wife on relative investments and direction of BC fisheries
- discussion of the role of women in creating sustainability in a fishing livelihood

Participants

- whole Brazilian team
- hosted by Cathy Carolsfeld, SeaChange Society, and Daryl & Gigi Egan (Iron Maiden Seafoods)

Outcomes

- appreciation of individual innovation in pursuing sustainability in fisheries faced by closures

Follow-up

- use as example in discussions of sustainability, the role of gender, and the effectiveness of individual entrepreneurship

Dispute resolution presentation and workshop (Oct. 27)

Outline

- presentation of the role of dispute resolution in the evolution of resource management in BC
- outline of key elements in dispute resolution

Participants

- whole Brazilian team
- Hosted by Alex Gryzbowski (250-356-1317; ALEX77@Shaw.ca)
- WFT: Yogi Carolsfeld and Brian Harvey (in part)

Outcomes

- better understanding of how to build conflict resolution and management in a variety of applications

Follow-up

- arrange Alex's participation in multi-stakeholder meeting once this is set up
- Arley suggests building this for designing sentencing and revision of fines for fisheries violations

DFO (Victoria) – management challenges (Oct. 28)

Outline

- presentation by fisheries enforcement coordinator of enforcement process in Victoria office
- demonstration of equipment and use of dogs in enforcement

Participants

- whole Brazilian team
- hosted by Larry Paik and staff
- WFT: Brian Harvey and Yogi Carolsfeld

Outcomes

- better understanding of Canadian fisheries policing
- exchange of experiences on equipment and strategies

Follow-up

- see below for Vancouver DFO enforcement visit

DFO (Victoria) – education programs (Oct. 28)

Outline

- description of Salmonids in the Classroom project & move to ecosystem education
- discussion of elements for success in education programs - value of in-class permanent activity

Participants

- whole Brazilian team
- hosted by Don Louwen

- WFT: Yogi Carolsfeld

Outcomes

- ideas for environmental education

Follow-up

- consider in-class aquaria and related educational programs

Seaquaria in Schools and SeaChange Society (Oct. 28)

Outline

- demonstration of marine aquaria in schools, presented by students (elementary school)
- discussion of integration with other environmental teaching tools and the general curriculum
- discussion of the importance of continuous exposure to environmental experiences vs short-term presentations
- discussion of value of environmental education in resolving other education and social problems

Participants

- whole Brazilian team
- hosted by Cathy Carolsfeld, director Seaquaria in Schools and SeaChange Society (250-386-8036; wwsealab@islandnet.com)

Outcomes

- appreciation of alternative, fully integrated environmental education tools

Follow-up

- plan opportunity to develop fully integrated environmental education tools for Brazilian schools with these partners

Mike Miles and Associates (Oct. 28)

Outline

- field trip to creek habitat restoration done for a highway expansion project that is technically very successful, but expensive.
- extensive discussion on appropriate models of environmental remediation - emphasis on working with whole watersheds
- PowerPoint presentation of long-term impacts of environmental perturbations, and the importance of dealing with causes rather than symptoms of impacts

- criticism of community projects that do not incorporate or recognize available expertise

Participants

- whole Brazilian team and Cathy Carolsfeld
- hosted by Mike Miles
- WFT: Yogi Carolsfeld and Brian Harvey (in part)

Outcomes

- greater appreciation of complexity of effective environmental restoration
- appreciation of the value of appropriate technology in environmental work

Follow-up

- consider points in proposals for environmental remediation work in Brazil
- maybe incorporate Mike in Brazilian workshop for environmental work

DFO – co-management strategies (Oct. 29)

Outline

- discussion of challenges to fisheries management in Canada in involving communities more directly, main focus on first nations
- discussion of training strategies for fisheries officers, with emphasis on hiring the right type of people
- description of some BC models: especially Alkali Lake.

Participants

- whole Brazilian team
- hosted by Chris Dragseth, former Head, Fisheries Enforcement, Pacific Region (DFO)

Outcomes

- greater appreciation of complexities involved in community-based fisheries management
- good tips on building effective fisheries enforcement corps that are sensitive to cultural contexts

Follow-up

- investigate more closely local enforcement resources

Gordon Hartmann & Associates - Habitat restoration strategies (Oct. 30)

Outline

- presentation on restoration efforts and failures in North America
- considerable expenditures with little actual success rate, but also very little monitoring
- commonly don't plan properly and don't make appropriate use of existing literature and experience (particularly community projects)
- important to communicate and recognize bias (including in the scientific community); local and traditional knowledge may be valuable, but must be treated with care
- suggested that re-connection of historical seasonally flooded habitat a very good approach to rehabilitating fish productivity

Participants

- whole Brazilian team
- hosted by Gordon Hartmann (retired DFO, with Tom Northcote present (UBC Emeritus Prof. On fish migration, 250-494-8463, tnorthco@vip.net; RR2: 577B C2, 10197 Giant's Head Rd., Summerland, B.C. V0H 1Z0.)

Outcomes

- main recommendations: 1) Stop cause, 2) Plan well for repair of damage, 3) Build well, 4) Monitor, 5) Evaluate
- emphasized the use of appropriate technical expertise, holistic system approaches, and long-term government commitment
- Brazilian team beginning to think critically in terms of pros and cons of habitat restoration

Follow-up

- obtain copy of BC Government Watershed Restoration Report no 18., published in 2000.
- obtain Jeff Cedarhome references on re-connecting habitat
- obtain Rowling Gunderson references on integrated system approaches
- create workshop/conference opportunities in Brazil for Gordon and Tom

Qualicum Salmon hatchery (Oct. 30)

Outline

- tour of large Federal Government salmon hatchery, including fully controlled river system for optimization of salmon productivity

- close-up of a variety of salmon species, including observation of in-river sport fishery

Participants

- whole Brazilian team
- hosted by Hatchery liaison officer Barbara Dunsmore
- WFT: Brian Harvey and Yogi Carolsfeld

Outcomes

- appreciation of potential of hatchery programs for restoring fish stocks & level of investment in some programs
- appreciation for the scale of investment that can produce conflicting results – possible reality check and pitfalls to avoid

Follow-up

- build into subsequent visits

West Coast Aquatic Management Board (Oct. 30)

Outline

- presentation of characterization and evolution of West Coast Aquatic Management Board as a multi-stakeholder consultative group
- discussion of models for co-management and practical pit-falls for its implementation

Participants

- whole Brazilian team
- hosted by Andrew Day, Executive Director of WCAMB
- WFT: Brian Harvey and Yogi Carolsfeld

Outcomes

- appreciation of challenges to fisheries co-management in socially and biologically complex BC coastal environment

Follow-up

- look more closely at evolution and pitfalls; create written summary for use in Brazil
- build Andrew into workshop in Brazil

DFO fisheries patrol - management strategies, cross-cultural issues, and environmental policing (Oct. 31)

Outline

- boat tour on lower Fraser River with DFO enforcement officers demonstrating First Nations gill-net fishery for salmon and regulation of environmental contamination.
- extensive discussion on practical management and enforcement issues
- discussion of community involvement and community problems in fisheries enforcement (including poaching and ethnic communication barriers).

Participants

- whole Brazilian team
- hosted by Herb Redekop (DFO Lower Fraser Enforcement Chief), assisted by Art Demsky
- WFT: Brian Harvey and Yogi Carolsfeld (in part).

Outcomes

- hands-on experience with Canadian enforcement and conflict resolution style (e.g. boarding of Native vessel, discussion of activities; overview of statutes and their enforcement)
- appreciation of Canadian strategies for reducing industrial contamination of a large river (Fraser and São Francisco are comparable size and receive urban, industrial and agricultural contaminants)
- role of women in Canadian fisheries enforcement (one pilot/officer a woman)

Follow-up

- build Herb (and others?) into fisheries enforcement workshop in Brazil
- obtain copy of fisheries act to send down to Brazil

Steveston Fisheries museum (Oct. 31)

Outline

- tour of old fish packing plant demonstrating the evolution of the BC commercial salmon fishery and processing plants

Participants

- whole Brazilian team
- museum host

- WFT: Yogi Carolsfeld

Outcomes

- appreciation of role of salmon in Canadian economy
- appreciation of dangers of too great industrialization

Follow-up

- look into museum as a means of promoting self-esteem of fishermen?

Burnside-Gorge Community Assoc. – Environmental restoration (Nov. 1)

Outline

- presentations of evolution and implementation of successful community-led environmental restoration projects, including overview of pitfalls and strategies (e.g.: use education system for dispensing message and for manpower; find business champions very early on in the campaign)
- description of Best Management Practices - participatory development and means of increasing compliance
- tour of restored area

Participants

- whole Brazilian team
- hosted by Jason Lasuik (environmental coordinator - 388-5251; rockbay-bcga@shaw.ca) and Kellie Bunting (Cecelia Creek project leader)
- WFT: Yogi Carolsfeld

Outcomes

- appreciation of strategies for building community-led environmental stewardship programs.

Follow-up

- build guidelines for community projects for application in Brazil, incorporating both East Burnside and technical recommendations
- include in workshop on environmental restoration in Brazil
- build stronger bridges with Projeto Manuelzão in Belo Horizonte

Philippine women's centre (Nov. 3)

Outline

- presentation of problems faced by Philippine women in Canada and programs developed to deal with them
- focus on building self-esteem and self-reliance, as well as providing support services
- use of workshops, training courses, communal space; peer-training processes to improve effectiveness, reduce costs, and build confidence; catering and arts/crafts for fund-raising
- participatory community research to characterize problems and build strategies; collaboration with universities and schools
- national and international networking to work in smaller communities and deal with sex trade
- push for nursing profession as alternative to housekeeping
- presentation of Philippine foreign policy of exporting manpower

Participants

- whole Brazilian team
- led by Erika de Castro (UBC), hosted by Cecelia and Emmanuel Sayo - Kalayaan Resource & Training Centre (604-255-0725).
- WFT: Yogi Carolsfeld.

Outcomes

- appreciation of strategies for building self-esteem (theatre) and dealing with prostitution
- appreciation of the need to build support services at home rather than inciting emigration
- explore peer-training options & Paulo Freire-type education

Follow-up

- explore the development of theatre tools (& music?) to build self-esteem amongst fishermen
- find a copy of "Say I do" film
- draw on Women's Centre for tools to deal with exploitation of women
- support networking

Carnegie Community Centre (Nov. 3)

Outline

- tour of facility (downtown East Vancouver) and description of programs - library, food program, recreation, counseling
- description of evolution and community support (300 volunteer core)
- description of literacy and housing programs
- description of political agenda to deal with drug problems: “Four Pillars” of Prevention (through education), Treatment (not very successful), Harm reduction (successful, national leader, but new and controversial), Enforcement (outside favourite, but not as supported by community).

Participants

- whole Brazilian team
- hosted by Erika de Castro (UBC), led by Bill
- WFT: Yogi Carolsfeld

Outcomes

- greater appreciation of the potential of community efforts
- appreciation of alternative approaches to social programs other than suppressive policing

Follow-up

- use model for literacy training
- use example in assisting Arley in modifying policing agenda in Minas
- explore other downtown Vancouver projects: Portland Hotel, Kingston Hotel,
- look into church/government cycles for delivering outreach in poor area (UBC report?)

Gender equity discussion (Nov. 3)

Outline

- discussion with Penny Gernstein (UBC) on requirements and advantages of gender equity programs
- expounded particular capacity of women for responsible financial management and creation of innovative livelihoods

- arguments held on the appropriateness of initiatives to get women out of the house to pursue careers (current predominant Canadian model) vs adapting careers to foster supportive family environments. All Brazilians other than Raimundo support the latter. (Canadian police forces questioned during the visit do so as well, laying the blame for increased youth violence and crime on empty households created when both parents are pursuing careers out of the house).

Participants

- whole Brazilian team
- hosted by Erika de Castro and Penny Gernstein (UBC)
- WFT: Yogi Carolsfeld

Outcomes

- discussion of gender issues

Follow-up

- research other alternatives to develop appropriate strategy for gender and family issues

Community gardens and environmental youth (Nov. 3)

Outline

- tour and presentation of community gardens built by youth in the Eastside community neighbourhood.
- presentation of integrated environmental youth programs

Participants

- whole Brazilian team
- hosted by Erika de Castro (UBC) and Susan Kurbis (Environmental Youth Alliance, 604-689-4446, susan@eya.ca)
- WFT: Yogi Carolsfeld

Outcomes

- appreciation of potential of youth groups
- appreciation of environmental activism in addressing youth issues

Follow-up

- explore potential for developing youth groups in fishing communities

Nanaimo RCMP community policing & Snuneymuxw Fisheries Guardian (Nov. 4)

Outline

- discussion of community policing, particularly with respect to First Nations
- visit to Native band in Nanaimo, with discussion on fisheries policies, self-government, and alternative, community-based justice systems
- sentencing circles applied to minor altercations on reserve lands
- tour of counting fence and guardian program for band on the Nanaimo River
- Federal 1st Nations Community Program with 8 interest areas: including community, sports, processing, aquaculture and environment

Participants

- Arley
- hosted by Dan Steffes (RCMP First Nations Policing, 250-755-3193) and Tom Burkett (community policing services - 250-755-3248, burkett@rcmp-grc.gc.ca); Paul Wyse-Seward (Fisheries Guardian - paulw@snuneymuxw.ca) & Bill Seward, lead Elder of Snuneymuxw First Nation on justice issues.
- WFT: Yogi Carolsfeld

Outcomes

- appreciation of justice systems and policing issues in First Nations community
- closer understanding of community policing through the guardian system

Follow-up

- investigate community policing and alternative justice efforts in Nanaimo and Victoria more closely
- involve Paul in Brazilian workshop

WestWind SeaLab Supplies - intertidal specimen collection (Nov. 5)

Outline

- participation in specimen collections on Victoria waterfront

Participants

- Arley
- Cathy Carolsfeld, WestWind SeaLab Supplies

- WFT: Yogi Carolsfeld

Outcomes

- appreciation of building alternative fishing livelihoods

Follow-up

Calgary Police Service (Nov. 6 – 8)

Outline

- presentations by a variety of initiatives of the Calgary police to increase interaction with the community, including volunteer programs, Community-led youth programs, business liaison volunteers, community policing centers, victim assistance program, civilian input into policy development, cultural awareness programs.
- strong promotion of the concept that community participation/liaison with the police is essential for effective pro-active policing; volunteers (built on a large core group formed for the 1988 Winter Olympics) are a big part of this process, but are emphatically looked at as a value-added component to policing rather than a cost-cutting measure;
- initiatives to make the police more service-oriented and participatory: reduced number of ranks, considerable personal freedom and responsibility, selection for humans rather than soldiers during hiring;
- ride-along on evening patrol demonstrated handling of suspects and detainees - focus on measured respectful interactions;
- opinion amongst most police members on cause of rising youth crime - impersonal family life (i.e. double income with no parents at home at critical times).
- presentation by Capt. Arley of current community initiatives by Minas police - including both community consultation meetings and training courses on life skills for youth in the slums.
- material on restorative justice programs provided, but little discussion - other than that it works well amongst youth - not only for First Nations.

Participants

- Arley (Brasil)
- hosted by Cst. Doug Taylor, Community Liaison Officer (doug.taylor@calgarypolice.ca; 403-296-2580) & Insp. Rick Haddow; Jane Marston - community leader for anti-vandalism (403-201-9297; kjmcalgary@shaw.ca); Bill Cooler (police communitiy liasion volunteer); Vivian Gathercole (coordinator of volunteer programs), Penny Fergusen (Coordinator, Victim Assistance Program), Cam Stewart (Cultural Sensitivity program).
- WFT: Yogi Carolsfeld

Outcomes

- understanding of the effectiveness of using trust in policing in a Canadian context
- some immediate suggestions of improving policing and community initiatives in Minas Gerais

Follow-up

- recover results of previous policing CIDA project & adapt for application in Minas.

set up joint policing and fisheries workshops in Brazil (with Canadians) after Arley has settled back in with the new information & has set up most effective opportunities.